

**Ways and Means Sub Committee Meeting
May 3, 2019**

A **Ways and Means Sub Committee meeting of the Revere School Committee** took place on **Friday, May 3, 2019 at 11:00 A.M.** In the Superintendent's Conference Room, Revere High School.

MEMBERS PRESENT: Chair Mr. Michael Ferrante, Ms. Carol Tye and Mr. Gerry Visconti

Also in attendance was Ms. Stacey Rizzo, Mr. Fred Sannella, Mayor Brian Arrigo, Mr. John Kingston and

Mr. Matt Kruse.

The meeting was called to order by Mr. Michael Ferrante, at 11:45 AM

A. Budgetary Items

Overview of the Initial Draft of the 2019-2020 FY20 Working Budget School Year Budget

Mr., Kruse reviewed the biggest changes from last year's budget to this year. Negotiations with the city on Schedule 19 and based on The House's figures show there is a \$120,000 surplus. Half of that amount is comes from a salary position at the Beachmont School.

There was a question regarding the city charge back being \$1.9 million on one page and then \$1.7 million on another page. Mr. Kruse explained that was the difference between the health insurance coverage and the insurance holiday. Mr. Kruse will make sure that the Working Budget Version 2.0 will show the variance.

\$100,000 capital cost from the City of Revere will offset some of the costs of Community School. The city will absorb the Community School budget through the Recreation Department.

Funding Sources

Special Funds show two reductions. Inclusive preschool learning grant is being phased out across 3 years. FY20 is year two of three.

Nellie Mae is an umbrella for several programs that are run (Gateway to College, AP Opportunity, Saturday Program, and One Goal) have been eliminated or moved into the budget. The usages of all programs have been analyzed, as to keep the programs that are most beneficial.

Schoology is one program that was being looked at as not all teachers use it. This program will be continued, to give teachers time to switch over to Google Classroom, which is free. That change will happen in Just 2020.

Scott Lumsden will oversee the Nellie Mae grant through the end of the funding period in December.

The parent liaison position will also see changes for the coming school year.

Salary Account Summary

There will be a reclassification of some director positions due to DESE guidelines.

Specialists are no longer listed separately, they are now included under the classroom teacher classifications per DESE.

The Superintendent's long term plan is to create one position for all data analysis and data reporting roles.

Guidance curriculum director was a shift from district wide instruction has now been moved into guidance.

PT cafeteria workers/bus monitors negotiations not finished yet.

There is a \$300,000 line item for degree changes.

There are no current staff that will be qualified for retiring incentive this year

Athletic director had previously been in curriculum director, but new DESE guidelines has that position shift to an athletic code

There will be an added tradesman (HVAC) from a resigning night crew custodian from RHS.

RPS crossing guard's salaries are reimbursed from the city budget.

Transportation increase is from collective bargaining raises and possible hiring of a part time bus driver.

Staffing Levels

Staffing levels show that teaching specialist titles have been removed. Those position salaries have been shifted to classroom teacher fund code

Educational Support Coaches pilot (Colleague 2 Colleague) is still funded in this budget version.

The Carry Forward is \$5.5 million to supplement the current budget; the actual estimate is \$6.0 million but we want to budget conservatively. The committee will need to vote any additional Carry Forward funds when the city confirms final FY19 expenditures.

Non-salary accounts

6% Increase in custodial line item for coverage for contract of recently terminated cleaning service company.

Director of IT, Jon Ferrara submits a cost to replace and update the labs/classrooms for the new school year. After reviewing budget it is determined how much can actually be spent to do these updates.

Telecommunications funds covered last year in the amount of \$415,000 from last year; this year that line item is zero.

Tuition increase of 12% and increased the circuit breaker to what it was last year as well.

Training for sped program module training last year, this year we only need to pay for the software.

Contractor Services actual miscellaneous cost for this year for three line items of \$5,000 which covers the cost of consultants, possible new sport team uniforms etc. however, there have been opportunities for grant funding.

There is a line item for the cost of replacing 20% of computer labs, repairing and/or replacing outdated equipment.

Cleaning Contract this year will be 6 schools going out to bid for 1 year with the hope that all six buildings will be covered by one service contract for the three year contract.

The plan is to try to have psychological evaluations done in house by the restructuring of the student support service teams. Ideally there would be a behavioral analyst would be on each team if funds became available. The hope is to hire BCBA specialists to be part of the student support service teams.

Members shares ideas for how they would allocate the \$126,000 including a fine arts director/program or website updates with a possible web admin/communications director.

Motion to adjourn 1:00 P.M. by Mr. Ferrante.

Respectfully submitted,

Dianne K. Kelly, Ed.D.

Superintendent of Schools

DK/rp

Revere Public Schools
FY20 WORKING BUDGET

Version 1.0

for review by Ways and Means Committee

May 3, 2019

NOTES ON THIS VERSION

- Net School Spending requirement based on House Budget.
- Schedule 19 negotiation complete based on House Budget.
- CFWD assumed at \$5,500,000. Same as previous year.
- Returning staff moved down steps and given successive raises. (\$0 in Negotiations.)
- 2 Title One teachers moved into budget.
- Nellie Mae continuing costs moved into budget.
- Athletic and Guidance Directors relocated to proper DESE fund Ccode.
- "Long-term subs @ daily rate" increased by \$110,000.
- Whatever monies were earmarked/transferred in for capital projects that did not have actual encumbrances in FY19 must be rebudgeted in 7000 Series or accounted for from CFWD.
- All Special Education Tuition accounts increased by 12%.
- FY20 Circuit Breaker estimated at FY19 levels.
- Utilities updated based on current run rates.
- Cleaning at schools without contracts through June 30, 2020 set at 12% increase.

Revere Public Schools
FISCAL YEAR 2020 BUDGET

	FY19 FINAL	FY20 IN PROGRESS	INCR (DECR)	% INC
REVENUES				
Chapter 70	63,146,237	68,374,938	5,228,701	8.3%
Transitional Relief	1,894,352	1,894,352	0	0.0%
Net Minimum Contribution	32,918,306	34,847,199	1,928,893	5.9%
TOTAL REVENUES	97,958,895	105,116,489	7,157,594	7.3%

CHARGE BACKS				
City Charge Backs	20,372,516	22,275,739	1,903,223	9.3%
Excludable Costs	7,060,308	7,106,694	46,386	0.7%
NET CHARGE BACKS	13,312,208	15,169,045	1,856,837	13.9%

APPROPRIATED SCHOOLS BUDGET	84,646,687	89,947,444	5,300,757	6.3%
------------------------------------	-------------------	-------------------	------------------	-------------

SCHOOL DEPARTMENT BUDGET				
Salary	57,936,380	60,949,180	3,012,800	5.2%
Nonsalary	27,692,254	28,869,736	1,177,482	4.3%

APPROPRIATED SCHOOLS BUDGET	85,628,634	89,818,916	4,190,282	4.9%
------------------------------------	-------------------	-------------------	------------------	-------------

CURRENT SURPLUS (DEFICIT) 128,528

FUNDS AUGMENTING APPROPRIATED BUDGET

Carry Forward for Classroom Teachers	5,500,000	5,500,000
Carry Forward for Other Use	991,135	

NOTES:

In FY18, Net School Spending increased by \$5,503,2140, or 6.3%.

In FY19, Net School Spending increased by \$5,639,540, or 6.1%.

In FY20, Net School Spending is increasing by \$7,157,594, or 7.3%

In FY18, Transitional Relief was \$4,085,080.

In FY19, Transitional Relief was \$1,894,352.

In FY20, Transitional Relief is \$1,894,352.

FY20 SCHEDULE 19 AGREEMENT

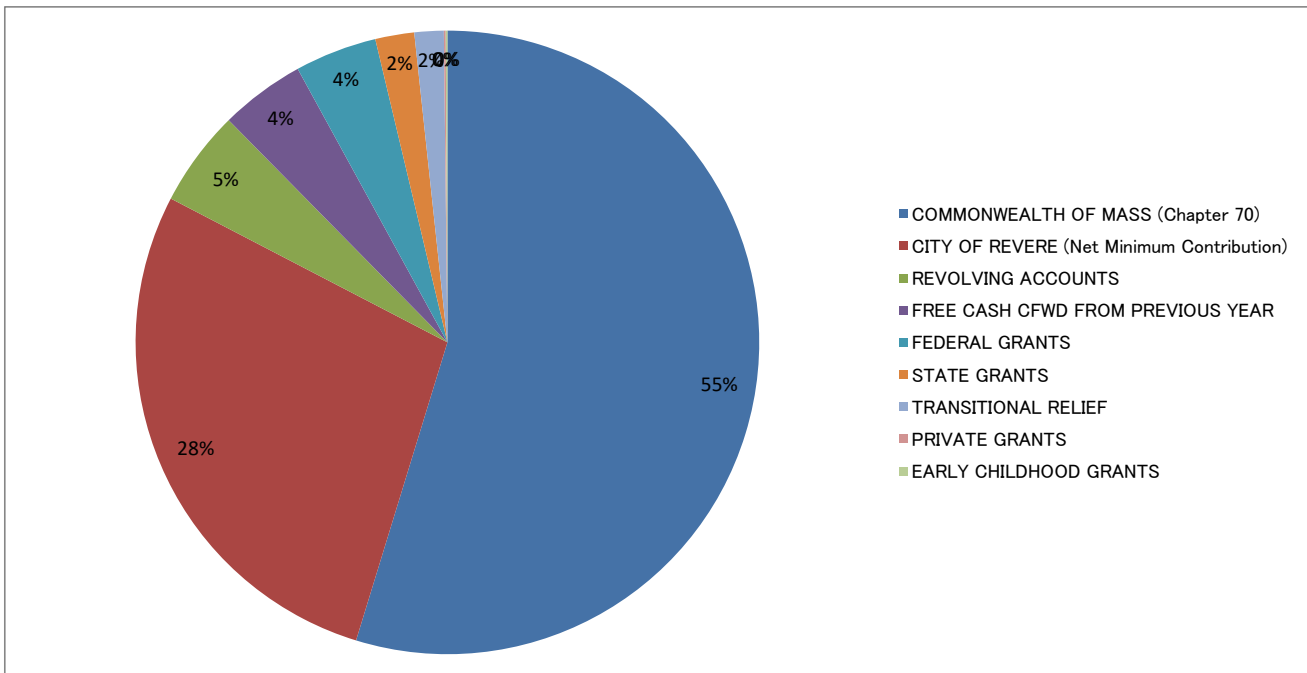
Revere Public Schools and City of Revere

	FY19 FINAL	FY20 HOUSE	CHANGE	%
<i>Net School Spending Requirement</i>				
Chapter 70 (Commonwealth of Massachusetts)	63,146,237	68,374,938	5,228,701	8.3%
Transitional Relief 7061-0008	1,894,352	1,894,352	0	0.0%
Net Minimum Contribution (City of Revere)	32,918,306	34,847,199	1,928,893	5.9%
A NET SCHOOL SPENDING REQ.	97,958,895	105,116,489	7,157,594	7.3%
<i>Less Qualifying City Costs</i>				
Administration (1000)	891,816	951,488	59,672	6.7%
Support Staff (3200)	342,095	432,408	90,313	26.4%
Operations/Maintenance (4210)	167,253	186,000	18,747	11.2%
Employee Retirement Contributions (5100)	2,753,679	3,061,378	307,699	11.2%
Active Employee Insurance (5200)	11,169,872	12,103,313		
Retired Employee Insurance (5250)	526,488	530,493	4,005	0.8%
Non Employee Insurance (5260)	150,000	150,000	0	0.0%
Tuitions (incl. School Choice) (9100)	4,528,664	4,860,659	331,995	7.3%
B TOTAL QUALIFYING CITY COSTS	20,529,867	22,275,739	1,745,872	8.5%
<i>Add Excludable School Committee Costs</i>				
Finance & Technology (1000)	52,000	52,000	0	0.0%
Pupil Transportation (3300)	5,100,806	5,253,830	153,024	3.0%
School Security (3600)	325,611	337,678	12,067	3.7%
Custodial & Grounds (4110)	247,843	215,273	-32,570	-13.1%
Crossing Guards (5550)	359,858	383,100	23,242	6.5%
Civic Activities & Community Service (6200)	130,096	21,319	-108,777	-83.6%
Asset Acquisition & Improvement (7300)	844,094	843,494	-600	-0.1%
C TOTAL EXCLUDABLE SC COSTS	7,060,308	7,106,694	46,386	0.7%
D SCHOOL COMMITTEE APPROPRIATION	84,489,336	89,947,444	5,458,108	6.5%

FY20 FUNDING SOURCES

All Estimated Amounts

FUNDING SOURCE	AMOUNT	% WHOLE
COMMONWEALTH OF MASS (Chapter 70)	68,374,938	54.7%
CITY OF REVERE (Net Minimum Contribution)	34,847,199	27.9%
REVOLVING ACCOUNTS	6,242,400	5.0%
FREE CASH CFWD FROM PREVIOUS YEAR	5,500,000	4.4%
FEDERAL GRANTS	5,314,345	4.3%
STATE GRANTS	2,521,255	2.0%
TRANSITIONAL RELIEF	1,894,352	1.5%
PRIVATE GRANTS	120,000	0.1%
EARLY CHILDHOOD GRANTS	107,710	0.1%
TOTAL	124,922,199	100%



Revere Public Schools
SPECIAL FUNDS

	FY19 FINAL	FY20 ESTIMATED	INCR (DECR)	% INC (DEC)
--	---------------	-------------------	----------------	----------------

FEDERAL GRANTS**Expectations: Level funding of all Federal Grants**

Title I	2,703,005	2,703,005	0	0%
Title IIA	388,179	388,179	0	0%
Title III	235,962	235,962	0	0%
Title IV	196,495	196,495	0	0%
IDEA	1,790,704	1,790,704	0	0%
TOTAL FEDERAL	5,314,345	5,314,345	0	0%

STATE GRANTS**Expectations: Level funding of all Federal Grants**

ELT	2,482,806	2,482,806	0	0%
ELT Summer	35,499	35,499	0	0%
Improving Graduation Rates	2,950	2,950	0	0%
TOTAL STATE	2,521,255	2,521,255	0	0%

EEC GRANTS**Expectations: Inclusive Preschool Learning grant is reduced by 33%.**

Inclusive Preschool Learning	155,814	77,907	(77,907)	-50%
SPED Child Development	29,803	29,803	0	0%
TOTAL EEC	185,617	107,710	(77,907)	-42%

PRIVATE GRANTS**Expectations: Nellie Mae ends in FY20.**

Nellie Mae	877,242	0	(877,242)	-100%
PCHP	25,000	25,000	0	0%
CCE Implementation	50,000	50,000	0	0%
Lawrence O'Toole	15,000	15,000	0	0%
Project Lead The Way	30,000	30,000	0	0%
TOTAL PRIVATE	997,242	120,000	(877,242)	-88%

REVOLVING ACCOUNTS**Expectations: Revolving account activity increases by 2% in FY20**

Revolving Accounts	6,120,000	6,242,400	120,000	2%
TOTAL REVOLVING	6,120,000	6,242,400	122,400	2%

REVERE PUBLIC SCHOOLS
FY20 BUDGET
SALARY ACCOUNT SUMMARY

FY19 FY20 VARIANCE % CH

* All variances noted by an asterisk have detailed explanations in the salary detail section of budget.

1000 SERIES

School Committee	56,500	56,800	300	1%
Superintendents	504,832	529,910	25,078	5%
Superintendent Clerical Staff	171,979	183,112	11,133	6%
Other District Wide Administration	56,876	216,339	159,463	280%
Business and Finance	386,023	405,241	19,218	5%
Business and Finance Clerical Staff	332,021	358,000	25,979	8%
Administrative Technology	124,286	131,770	7,484	6%
TOTAL 1000 SERIES	1,632,517	1,881,172	248,655	15%

2000 SERIES

DIRECTORS AND PRINCIPALS/ASSISTANT PRINCIPALS

Curriculum Directors	335,010	0	-335,010	-100% *
Principals	1,429,740	1,478,000	48,260	3%
Assistant Principals	2,042,962	2,175,266	132,304	6%

CLASSROOM TEACHERS AND SPECIALISTS

Beachmont Elementary	1,534,415	1,728,818	194,403	13%
Garfield Elementary	2,902,339	3,288,124	385,785	13%
Lincoln Elementary	2,120,511	2,451,679	331,168	16%
Hill Elementary	2,625,655	2,782,559	156,904	6%
Paul Revere Elementary	1,849,296	2,063,419	214,123	12%
Whelan Elementary	2,655,507	2,876,717	221,210	8%
Rumney Middle	2,119,264	2,158,697	39,433	2%
Garfield Middle	2,204,273	2,533,186	328,913	15%
Anthony Middle	2,743,365	3,052,078	308,713	11%
Revere High School	7,335,703	7,950,767	615,064	8%
Seacoast School	786,980	816,371	29,391	4%
Special Needs	7,198,013	8,001,892	803,879	11%

INSTRUCTIONAL SUPPORT AND COORDINATION

Instructional Support	329,921	364,366	34,445	10%
Instructional Coordinators (SPED)	822,415	862,156	39,741	5%

REVERE PUBLIC SCHOOLS
FY20 BUDGET
SALARY ACCOUNT SUMMARY

	FY19	FY20	VARIANCE	% CH
--	------	------	----------	------

GUIDANCE COUNSELORS AND SOCIAL WORKERS

Guidance	896,962	1,086,192	189,230	21%
Social Workers	1,113,829	1,235,768	121,939	11%

OPERATIONAL ASSISTANTS AND TECHNOLOGISTS

Curriculum Directors Staff	346,639	373,160	26,521	8%
School Building Leadership Staff	742,798	813,757	70,959	10%
Building Technologists	942,631	944,839	2,208	0%

PARAPROFESSIONALS

Regular Aides	153,766	212,723	58,957	38%
SPED Aides	1,041,656	1,136,410	94,754	9%

NEGOTIATIONS

Negotiations	1,200,000	0	-1,200,000	-100% *
--------------	-----------	---	------------	---------

10% FEDERAL GRANT REDUCTION COVERAGE

10% Federal Grant Reduction Coverage	475,000	0	-475,000	-100% *
--------------------------------------	---------	---	----------	---------

MISCELLANEOUS

Miscellaneous Payments to Teachers	566,250	570,250	4,000	1%
Substitute Teachers	617,505	727,505	110,000	18%
Librarians and Media Center Directors	184,328	240,413	56,085	30%
Professional Development Leadership	148,859	162,265	13,406	9%
Degree Changes	375,000	300,000	-75,000	-20% *
Miscellaneous	164,000	159,000	-5,000	-3%

TOTAL 2000 SERIES	50,004,592	52,546,377	2,541,785	5%
--------------------------	------------	------------	-----------	----

REVERE PUBLIC SCHOOLS
FY20 BUDGET
SALARY ACCOUNT SUMMARY

	FY19	FY20	VARIANCE	% CH
3000 SERIES				
Attendance/Parent Liasion	672,779	718,794	46,015	7%
Health-Nurses	587,499	580,315	-7,184	-1%
Transportation	816,149	879,052	62,903	8%
Athletics	233,249	379,233	145,984	63%
Security	865,511	904,516	39,005	5%
TOTAL 3000 SERIES	3,175,187	3,461,910	286,723	9%
4000 SERIES				
Custodians	1,752,315	1,851,702	99,387	6%
Tradesmen	392,441	505,781	113,340	29%
TOTAL 4000 SERIES	2,144,756	2,357,483	212,727	10%
5000 SERIES				
Retirement/Buyback Incentives	225,000	50,000	-175,000	-78% *
Sick Leave Buyback	76,500	76,500	0	0%
Unemployment	150,000	150,000	0	0%
School Crossing Guards	359,858	383,100	23,242	6%
TOTAL 5000 SERIES	811,358	659,600	-151,758	-19%
6000 SERIES				
Civic Activities and Community Service	167,970	42,638	-125,332	-75%
TOTAL 6000 SERIES	167,970	42,638	-125,332	-75%
TOTAL SALARY ACCOUNTS	57,936,380	60,949,180	3,012,800	5%

**REVERE PUBLIC SCHOOLS
FY20 STAFFING LEVELS**

	FY19	FY20	Δ
ADMINISTRATIVE			
School Committee	6	6	0
Superintendents	3	3	0
Business/Finance	4	4	0
Other District Wide Administration	1	2	1
Administrative Technologists	1	1	0
Operations Assistants	10	10	0
TOTAL ADMIN	25	26	1
INSTRUCTIONAL			
Directors	6	6	0
<i>Regular Education</i>		1	
<i>Special Education</i>		2	
<i>Professional Development</i>		1	
<i>Guidance</i>		1	
<i>Title I</i>		1	
Principals	11	11	0
Assistant Principals	19	19	0
Educational Support Coaches	4	4	0
Educational Team Leaders (SPED)	10	10	0
Classroom Teachers	583	603	20
<i>Beachmont</i>		25	
<i>Garfield</i>		45	
<i>Lincoln</i>		35	
<i>Hill</i>		39	
<i>Paul Revere</i>		29	
<i>Whelan</i>		41	
<i>Rumney</i>		36	
<i>Garfield</i>		41	
<i>Anthony</i>		43	
<i>Revere High</i>		116	
<i>Seacoast</i>		11	
<i>Special Education</i>		105	
<i>Title 1</i>		21	
<i>Title IIA</i>		2	
<i>Title IV</i>		1	
<i>SPED Timex</i>		2	
<i>ELT</i>		5	
<i>Inclusive Preschool</i>		3	
<i>Early Childhood</i>		3	
Teaching Specialists	19	0	-19
Librarians	1	1	0

Guidance Counselors	12	12	0
Social Workers	23	23	0
<i>Appropriated</i>		15	
<i>SPED Timex</i>		8	
Operations Assistants	23	23	0
Technologists	14	13	-1
Paraprofessionals	156	159	3
<i>Regular Education</i>		13	
<i>Special Education</i>		66	
<i>Library</i>		10	
<i>Title I</i>		10	
<i>SPED Timex</i>		51	
<i>Title III</i>		9	
TOTAL INSTR	881	884	3

SUPPORT STAFF

Directors	4	5	1
<i>Parent Information Center</i>		2	
<i>Athletic</i>		1	
<i>Transportation</i>		2	
Operational Assistants	2	2	0
HART Staff	4	4	0
PIC Staff	6	6	0
Nurses	12	12	0
<i>School</i>		7	
<i>City</i>		5	
Drivers	14	15	1
<i>Full Time</i>		4	
<i>Part Time</i>		10	
<i>Cafeteria Truck</i>		1	
Monitors	21	20	-1
Cafeteria Workers	132	132	0
<i>Full Time</i>		30	
<i>Part Time</i>		102	
School Resource Officers	3	3	0
Security Guards	17	17	0
Crossing Guards	36	38	2
TOTAL SUPPORT	251	254	3

PLANT AND MAINTENANCE

Directors	1	1	0
Custodians	25	25	0
Tradesmen	5	6	1
TOTAL PLANT	31	32	1
DISTRICT TOTAL	1,188	1,196	8

REVERE PUBLIC SCHOOLS
ANTICIPATED CFWD ALLOCATION

Please see below allocations for FREE CASH CFWD that will be available after FY19 and must be expended on
 Net School Spending eligible expenses.

Account	Original Budget	Covered by CFWD	Actual Voted
Beachmont Elementary	2,028,818	300,000	1,728,818
Garfield Elementary	3,888,124	600,000	3,288,124
Lincoln Elementary	2,801,679	350,000	2,451,679
Hill Elementary	3,182,559	400,000	2,782,559
Paul Revere Elementary	2,363,419	300,000	2,063,419
Whelan Elementary	3,376,717	500,000	2,876,717
Rumney Middle	2,558,697	400,000	2,158,697
Garfield Middle	2,983,186	450,000	2,533,186
Anthony Middle	3,552,078	500,000	3,052,078
Revere High	9,550,767	1,600,000	7,950,767
Seacoast High	916,371	100,000	816,371
Totals	37,202,415	5,500,000	31,702,415

REVERE PUBLIC SCHOOLS
FY20 BUDGET
 NON-SALARY ACCOUNT SUMMARY

FY19 FY20 VARIANCE %

* All variances noted by an asterisk have detailed explanations in the salary detail section that follows.

1000 SERIES: ADMINISTRATION NON SALARY

District Administration	648,966	644,416	(4,550)	-1%
1000 SERIES TOTAL	648,966	644,416	(4,550)	-1%

2000 SERIES: INSTRUCTIONAL NON SALARY

Schools

Beachmont Elementary	56,332	56,332	0	0%
Garfield Elementary	78,742	78,742	0	0%
Lincoln Elementary	51,236	51,236	0	0%
Hill Elementary	72,316	72,316	0	0%
Paul Revere Elementary	42,542	42,542	0	0%
Whelan Elementary	74,260	74,260	0	0%
Rumney Middle	44,680	44,680	0	0%
Garfield Middle	41,500	41,500	0	0%
Anthony Middle	42,880	42,880	0	0%
Revere High	106,040	106,040	0	0%
Seacoast High	17,900	17,900	0	0%

Districtwide

Curriculum Directors	40,000	40,000	0	0%
Instructional District Wide	382,885	628,400	245,515	64% *
Professional Development	170,000	160,000	(10,000)	-6%
Guidance & Testing	57,855	55,355	(2,500)	-4%

Special Education

Special Education Program	1,693,950	1,693,950	0	0%
---------------------------	-----------	-----------	---	----

Technology

Classrooms and Labs	247,250	385,400	138,150	56% *
2000 SERIES TOTAL	3,220,368	3,591,533	371,165	12%

REVERE PUBLIC SCHOOLS
FY20 BUDGET
 NON-SALARY ACCOUNT SUMMARY

FY19 FY20 VARIANCE %

3000 SERIES: OTHER STUDENT SERVICES NON SALARY

Comprehensive Health	30,000	30,000	0	0%
School Security	30,000	30,000	0	0%
Athletics	154,500	154,500	0	0%
Transportation	4,284,657	4,374,778	90,121	2%
Food Services	80,340	80,340	0	0%
3000 SERIES TOTAL	4,579,497	4,669,618	90,121	2%

4000 SERIES: OPERATION OF PLANT/MAINTENANCE NON SALARY

Custodial	1,145,658	1,218,258	72,600	6%
Utilities	2,453,285	2,588,899	135,614	6%
Operations and Maintenance	1,587,586	1,629,222	41,636	3%
Network and Telecommunications	1,239,800	837,536	(402,264)	-32%*
4000 SERIES TOTAL	6,426,329	6,273,915	(152,414)	-2%

5000 SERIES: EMPLOYEE BENEFITS AND INSURANCE NON SALARY

Employee Benefits	525,000	525,000	0	0%
5000 SERIES TOTAL	525,000	525,000	0	0%

7000 SERIES: BUILDING IMPROVEMENTS

Building Improvements	844,094	843,494	(600)	0%
7000 SERIES TOTAL	844,094	843,494	(600)	0%

9000 SERIES: PROGRAMS WITH OTHER SCHOOLS

Tuitions	11,448,000	12,321,760	873,760	8%
9000 SERIES TOTAL	11,448,000	12,321,760	873,760	8%

TOTAL NON-SALARY ACCTS	27,692,254	28,869,736	1,177,482	4%
-------------------------------	-------------------	-------------------	------------------	-----------

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

1000 SERIES: ADMINISTRATIVE

SCHOOL COMMITTEE

CONTRACTED SERVICES

Dues, Registrations, Memberships & Subscriptions	10,000	10,000	0	0.0%
Miscellaneous	5,000	5,000	0	0.0%
310908-511104	15,000	15,000	0	0.0%

OTHER COSTS

Reimbursable Expenses	36,000	36,000	0	0.0%
310908-511106	36,000	36,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****SUPERINTENDENT****CONTRACTED SERVICES**

Notification System	12,000	7,450	(4,550)	-37.9%
Mobile Phone Services	25,000	25,000	0	0.0%
Phone Repairs	4,000	4,000	0	0.0%
Audit Fees	50,000	50,000	0	0.0%
Copy Machine Lease, Service	5,016	5,016	0	0.0%
e-Rate Consulting Services	8,500	8,500	0	0.0%
Teacher Learning Plan Management Service	10,000	10,000	0	0.0%
Content Management System Services	6,350	6,350	0	0.0%
Miscellaneous	20,000	20,000	0	0.0%
310908-512104	140,866	136,316	(4,550)	-3.2%

SUPPLIES AND MATERIALS

Office Supplies and Materials	20,600	20,600	0	0.0%
310908-512105	20,600	20,600	0	0.0%

OTHER COSTS

Advertising (McDevitt, Advocate, Independent, Netcemia)	25,000	25,000	0	0.0%
United States Postal Service Postage	50,000	50,000	0	0.0%
Dues (MASS, SHORE, MESPA, MASS INSIGHT, ASCD)	35,000	35,000	0	0.0%
Petty Cash Reimbursements	3,600	3,600	0	0.0%
Insurances (Bocchino, ING)	12,000	12,000	0	0.0%
Printing Services (Acme, Gateway, Madison)	6,000	6,000	0	0.0%
Social Sentinel	9,500	9,500	0	0.0%
Miscellaneous	20,000	20,000	0	0.0%
310908-512106	161,100	161,100	0	0.0%

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

OTHER DISTRICT WIDE ADMINISTRATION

CONTRACTED SERVICES

Copy Machine Lease (Lasala)	0	0	0	#DIV/o!
Copy Machine Service (Lasala)	7,000	7,000	0	0.0%
Pitney Bowes Mailer Service (Lasala)	2,500	2,500	0	0.0%
Miscellaneous Contracted Services	10,000	10,000	0	0.0%
310908-512304	19,500	19,500	0	0.0%

SUPPLIES AND MATERIALS

Copy Machine Supplies (Lasala)	6,000	6,000	0	0.0%
Miscellaneous Supplies and Materials	6,000	6,000	0	0.0%
Paper for District Wide Usage	6,000	6,000	0	0.0%
310908-512305	18,000	18,000	0	0.0%

OTHER COSTS

Parent Information Center (Mogavero)	6,000	6,000	0	0.0%
310908-512306	6,000	6,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****BUSINESS AND FINANCE****SERVICES AND SUPPLIES**

Copy Machine Lease/Service	3,200	3,200	0	0.0%
Miscellaneous Contracted Services	6,000	6,000	0	0.0%
Office Supplies and Materials	7,500	7,500	0	0.0%
Office Equipment	4,000	4,000	0	0.0%
310908-514105	20,700	20,700	0	0.0%

OTHER COSTS

Dues (MASBO, ASBO)	1,500	1,500	0	0.0%
Conferences, Registrations, Professional Development	4,000	4,000	0	0.0%
Miscellaneous Other Costs	2,500	2,500	0	0.0%
310908-514106	8,000	8,000	0	0.0%

LEGAL SERVICES FOR SCHOOL COMMITTEE**OTHER COSTS**

Legal Services	85,000	85,000	0	0.0%
310908-514306	85,000	85,000	0	0.0%

DISTRICT WIDE INFORMATION MGMT & TECH**SERVICES AND SUPPLIES**

District Wide Student Information Management System	60,000	60,000	0	0.0%
English Language Learner IMS Integration	35,000	35,000	0	0.0%
Plugins	12,000	12,000	0	0.0%
Miscellaneous Other Costs	11,200	11,200	0	0.0%
310908-514505	118,200	118,200	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****2000 SERIES: INSTRUCTIONAL****ELEMENTARY SCHOOLS****BEACHMONT**

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2415 Other Instructional Materials	22,888	22,888	0	0.0%
2410 Textbooks	0	0	0	
2430 General Supplies	6,444	6,444	0	0.0%
2440 Intergenerational Literacy Tutoring	20,000	20,000	0	0.0%
2720 Dibels Testing	0	0	0	
320108-524115	56,332	56,332	0	0.0%

GARFIELD

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2415 Other Instructional Materials	37,828	37,828	0	0.0%
2410 Textbooks	0	0	0	
2430 General Supplies	13,914	13,914	0	0.0%
2440 Intergenerational Literacy Tutoring	20,000	20,000	0	0.0%
2720 Dibels Testing	0	0	0	
320208-524115	78,742	78,742	0	0.0%

LINCOLN

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2410 Textbooks	0	0	0	
2415 Other Instructional Materials	32,824	32,824	0	0.0%
2430 General Supplies	11,412	11,412	0	0.0%
2440 Intergenerational Literacy Tutoring	0	0	0	
2720 Dibels Testing	0	0	0	
320308-524115	51,236	51,236	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****HILL**

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2410 Textbooks	0	0	0	
2415 Other Instructional Materials	33,544	33,544	0	0.0%
2430 General Supplies	11,772	11,772	0	0.0%
2440 Intergenerational Literacy Tutoring	20,000	20,000	0	0.0%
2720 Dibels Testing	0	0	0	
320408-524115	72,316	72,316	0	0.0%

PAUL REVERE

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2410 Textbooks	0	0	0	
2415 Other Instructional Materials	27,028	27,028	0	0.0%
2430 General Supplies	8,514	8,514	0	0.0%
2440 Intergenerational Literacy Tutoring	0	0	0	
2720 Dibels Testing	0	0	0	
320508-524115	42,542	42,542	0	0.0%

WHELAN

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2410 Textbooks	0	0	0	
2415 Other Instructional Materials	34,840	34,840	0	0.0%
2430 General Supplies	12,420	12,420	0	0.0%
2440 Intergenerational Literacy Tutoring	20,000	20,000	0	0.0%
2720 Dibels Testing	0	0	0	
320608-524115	74,260	74,260	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****MIDDLE SCHOOLS**

Middle Schools each allocated \$100 per pupil plus \$16k for central office plus any additional program costs as noted.

RUMNEY MARSH ACADEMY

2210 Principal's Office Expenses	11,200	11,200	0	0.0%
2410 Textbooks	0	0	0	
2415 Other Instructional Materials	22,320	22,320	0	0.0%
2430 General Supplies	11,160	11,160	0	0.0%
321008-524115	44,680	44,680	0	0.0%

JAMES A. GARFIELD MIDDLE

2210 Principal's Office Expenses	11,200	11,200	0	0.0%
2410 Textbooks	0	0	0	#DIV/o!
2415 Other Instructional Materials	20,200	20,200	0	0.0%
2430 General Supplies	10,100	10,100	0	0.0%
321108-524115	41,500	41,500	0	0.0%

SUSAN B. ANTHONY MIDDLE

2210 Principal's Office Expenses	11,200	11,200	0	0.0%
2410 Textbooks	0	0	0	#DIV/o!
2415 Other Instructional Materials	21,120	21,120	0	0.0%
2430 General Supplies	10,560	10,560	0	0.0%
321208-524115	42,880	42,880	0	0.0%

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

HIGH SCHOOLS

High Schools each allocated \$100 per pupil plus \$40k (\$10k Seacoast) for central office plus any additional program costs as noted.

REVERE HIGH

2210 Principal's Office Expenses	28,000	28,000	0	0.0%
2415 Other Instructional Materials	0	0	0	
2430 General Supplies	40,760	40,760	0	0.0%
2440 Other Instructional Services	4,280	4,280	0	0.0%
2440 Great Schools Partnership	0	0	0	
2440 Edmentum Inc.	25,000	25,000	0	0.0%
2440 VHS	8,000	8,000	0	0.0%
2440 JFY Networks Accuplacer	0	0	0	
320708-524115	106,040	106,040	0	0.0%

SEACOAST

2210 Principal's Office Expenses	7,000	7,000	0	0.0%
2410 Textbooks	4,360	4,360	0	0.0%
2415 Other Instructional Materials	4,360	4,360	0	0.0%
2430 General Supplies	2,180	2,180	0	0.0%
320808-524115	17,900	17,900	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****ENGLISH LANGUAGE LEARNING**

Non-salary Expenses	8,000	8,000	0	0.0%
320903-523465	8,000	8,000	0	0.0%

FINE ARTS

Non-salary Expenses	8,000	8,000	0	0.0%
320908-523415	8,000	8,000	0	0.0%

HUMANITIES

Non-salary Expenses	8,000	8,000	0	0.0%
320908-523455	8,000	8,000	0	0.0%

SCIENCE

Non-salary Expenses	8,000	8,000	0	0.0%
320908-523445	8,000	8,000	0	0.0%

MATHEMATICS

Non-salary Expenses	8,000	8,000	0	0.0%
320908-523435	8,000	8,000	0	0.0%

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

DISTRICT-WIDE INSTRUCTIONAL NON-SALARY

Note: multiple costs infused previously covered by Nellie Mae grant

CONTRACTED SERVICES

Achieve 3000	110,785	108,680	(2,105)	-1.9%
Advanced Placement Preparatory (from Nellie Mae)		8,000	8,000	100.0%
Agile Mind	55,700	55,700	0	0.0%
Apex (from Nellie Mae)		62,625	62,625	100.0%
Assessment System	51,750	51,750	0	0.0%
Gateway Schools 5 District Curriculum Partnership	26,550	29,545	2,995	11.3%
Instructional Programs	25,000	25,000	0	0.0%
JFY	5,000	5,000	0	0.0%
Let's Get Ready SAT Prep (from Nellie Mae)		4,000	4,000	100.0%
Lexia		75,000	75,000	100.0%
North Shore Community College (from Nellie Mae)		42,500	42,500	100.0%
One Goal (from Nellie Mae)		22,500	22,500	100.0%
Online Course Coordination (from Nellie Mae)		10,000	10,000	100.0%
Open Science	5,000	5,000	0	0.0%
Schoology (from Nellie Mae)		20,000	20,000	100.0%
ST Math	21,000	21,000	0	0.0%
320908-524114	300,785	546,300	245,515	81.6%

SUPPLIES AND MATERIALS

Mathematics Curriculum (Digital and Print)	77,100	77,100	0	0.0%
Cumulative Folders and Report Card Envelopes	5,000	5,000	0	0.0%
320908-524115	82,100	82,100	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****DISTRICT-WIDE PROFESSIONAL DEVELOPMENT NON-SALARY****CONTRACTED SERVICES**

OAT/RBT	80,000	80,000	0	0.0%
Tripp	0	0	0	
Ribas	12,000	12,000	0	0.0%
Achievement Network	0	0	0	
Open Circle	0	0	0	
RTI	0	0	0	
Teach for America	0	0	0	
Footsteps to Brilliance	15,000	15,000	0	0.0%
Great Schools Partnership	0	0	0	
Write Boston Partnership	0	0	0	
K-12 Insight	0	0	0	
Bay State Reading Institute	20,000	20,000	0	0.0%
Middlesex Partners	6,000	6,000	0	0.0%
Miscellaneous Providers, Courses, Services	25,000	15,000	(10,000)	-40.0%
320908-523574	158,000	148,000	(10,000)	-6.3%

SUPPLIES AND MATERIALS

Books, Materials	12,000	12,000	0	0.0%
320908-523575	12,000	12,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****GUIDANCE**

Non-salary Expenses	57,855	55,355	(2,500)	-4.3%
320908-527105	57,855	55,355	(2,500)	-4.3%

SPECIAL EDUCATION PROGRAM**ASSISTIVE TECHNOLOGY**

Assistive Technology	87,550	87,550	0	0.0%
320902-524205	87,550	87,550	0	0.0%

504 SERVICES

Specialized Educational Services (Shore, ABACS, etc)	566,500	566,500	0	0.0%
Translation/Intepretation Services	400,000	400,000	0	0.0%
Therapeutic Services	113,300	113,300	0	0.0%
Nursing Services	113,300	113,300	0	0.0%
Occupational Therapy Services	56,650	56,650	0	0.0%
Miscellaneous	56,650	56,650	0	0.0%
320902-524404	1,306,400	1,306,400	0	0.0%

PSYCHOLOGICAL EVALUATIONS

Psychological Evaluations	300,000	300,000	0	0.0%
320902-527204	300,000	300,000	0	0.0%

CLASSROOM INSTRUCTIONAL TECHNOLOGY

Note: lab replacement costs estimated at actual need

SUPPLIES AND MATERIALS

Revere High School ChromeBooks	170,000	170,000	0	0.0%
Lab Replacement	77,250	215,400	138,150	178.8%
320908-524515	247,250	385,400	138,150	55.9%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****3000 SERIES: OTHER STUDENT SERVICES****COMPREHENSIVE HEALTH**

Non-salary Expenses	30,000	30,000	0	0.0%
330908-532005	30,000	30,000	0	0.0%

ATHLETICS

Non-salary Expenses	154,500	154,500	0	0.0%
330908-535105	154,500	154,500	0	0.0%

SCHOOL SECURITY

School Security Supplies	25,000	25,000	0	0.0%
Supplies and Apparel for Police	5,000	5,000	0	0.0%
330908-536015	30,000	30,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****TRANSPORTATION****REGULAR INSIDE**

Base Contract	734,469	734,469	0	0.0%
Addittional Runs	192,000	192,000	0	0.0%
330901-533004	926,469	926,469	0	0.0%

HOMELESS

Contracted Services	250,000	250,000	0	0.0%
330908-533034	250,000	250,000	0	0.0%

SPED INSIDE

Contracted Services	100,000	200,000	100,000	100.0%
330902-533014	100,000	200,000	100,000	100.0%

SPED OUTSIDE

Contracted Services	2,742,963	2,733,084	(9,879)	-0.4%
330902-533024	2,742,963	2,733,084	(9,879)	-0.4%

SUPPLIES AND MATERIALS

Supplies and Materials	106,090	106,090	0	0.0%
330908-533005	106,090	106,090	0	0.0%

OTHER COSTS

Other Costs	159,135	159,135	0	0.0%
330908-533006	159,135	159,135	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****FOOD SERVICES**

Local Food Services Costs	36,050	36,050	0	0.0%
Repairs and Maintenance of Free Standing Equipment	20,600	20,600	0	0.0%
Clothing	5,150	5,150	0	0.0%
Technology and Administrative Support	10,300	10,300	0	0.0%
Office and Miscellaneous Operational Costs	4,120	4,120	0	0.0%
Repairs and Maintenance of Food Services Vehicle	4,120	4,120	0	0.0%
330908-534006	80,340	80,340	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****4000 SERIES: OPERATION OF PLANT/MAINTENANCE**CUSTODIAL

Beachmont Contracted Cleaning: 340108-541104	105,000	117,600	12,600	12.0%
Garfield Contracted Cleaning: 340208-541104	136,000	152,320	16,320	12.0%
Lincoln Contracted Cleaning: 340308-541104	84,500	94,640	10,140	12.0%
Hill Contracted Cleaning: 340408-541104	106,500	119,280	12,780	12.0%
Paul Revere Contracted Cleaning: 340508-541104	74,000	82,880	8,880	12.0%
Revere High Contracted Cleaning: 340708-541104	200,000	200,000	0	0.0%
District-wide Contracted Services: 340908-541104	53,045	53,045	0	0.0%
District-wide Supplies and Materials: 340908-541105	132,613	132,613	0	0.0%
Rumney Contracted Cleaning: 341008-541104	99,000	110,880	11,880	12.0%
Anthony Contracted Cleaning: 341208-541104	155,000	155,000	0	0.0%
5411*	1,145,658	1,218,258	72,600	6.3%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%**UTILITIES

BEACHMONT

Electricity Supply & Delivery: 541305	143,558	150,736	7,178	5.0%
Natural Gas Supply & Delivery: 541315	107,283	107,283	0	0.0%
340108	250,841	258,019	7,178	2.9%

GARFIELD/GARFIELD

Electricity Supply & Delivery: 541305	331,149	331,149	0	0.0%
Natural Gas Supply & Delivery: 541315	156,155	156,155	0	0.0%
340208	487,304	487,304	0	0.0%

LINCOLN

Electricity Supply & Delivery: 541305	68,494	78,768	10,274	15.0%
Natural Gas Supply & Delivery: 541315	59,601	62,581	2,980	5.0%
340308	128,095	141,349	13,254	10.3%

HILL

Electricity Supply & Delivery: 541305	147,000	154,350	7,350	5.0%
Natural Gas Supply & Delivery: 541315	42,914	45,060	2,146	5.0%
340408	168,457	199,410	30,953	18.4%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%**

PAUL REVERE

Electricity Supply & Delivery: 541305	105,000	115,500	10,500	10.0%
Natural Gas Supply & Delivery: 541315	17,882	18,776	894	5.0%
340508	113,941	134,276	20,335	17.8%

RUMNEY MARSH

Electricity Supply & Delivery: 541305	192,312	205,774	13,462	7.0%
Natural Gas Supply & Delivery: 541315	42,914	45,060	2,146	5.0%
341008	235,226	250,834	15,608	6.6%

WHELAN/SUSAN B. ANTHONY

Electricity Supply & Delivery: 541305	284,699	298,934	14,235	5.0%
Natural Gas Supply & Delivery: 541315	103,707	103,707	0	0.0%
341208	388,406	402,641	14,235	3.7%

REVERE HIGH

Electricity Supply & Delivery: 541305	424,730	445,967	21,237	5.0%
Natural Gas Supply & Delivery: 541315	256,285	269,099	12,814	5.0%
340708	681,015	715,066	34,051	5.0%

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

OPERATION OF PLANT/MAINTENANCE

4210: MAINTENANCE OF GROUNDS SERVICES

Maintenance of Grounds Services	25,000	25,000	0	0.0%
Enhanced Landcaping of Beachmont, Garfield, Lincoln		21,795	21,795	100.0%
340908-542104	25,000	46,795	21,795	87.2%

4220: MAINTENANCE OF BUILDINGS

Contracted Services	118,450	118,450	0	0.0%
Extermination Services	10,877	10,877	0	0.0%
Elevator Maintenance Services	20,888	20,888	0	0.0%
Fire Alarm System Maintenance Services	10,300	10,300	0	0.0%
Plumbing/Drain Clean Services	10,300	10,300	0	0.0%
Kitchen Exhaust Steam Cleaning Services	10,300	10,300	0	0.0%
Fleet Maintenance Services	5,150	5,150	0	0.0%
340908-542204	186,265	186,265	0	0.0%
Supplies and Materials (In House Ordinary Maintenance)	133,900	133,900	0	0.0%
340908-542205	133,900	133,900	0	0.0%

4225: BUILDING SECURITY

Maintenance Agreement	77,250	77,250	0	0.0%
Monitoring	15,450	15,450	0	0.0%
340908-542254	92,700	92,700	0	0.0%
Security Cameras and Related Equipment	30,000	30,000	0	0.0%
340908-542255	30,000	30,000	0	0.0%

4230: MAINTENANCE OF EQUIPMENT

Ameresco Base Maintenance Services Agreement	789,175	800,000	10,825	1.4%
Outside the Scope of the Maintenance Agreement Work	257,500	265,225	7,725	3.0%
Monitoring Services Year 7 per Maintenance Agreement	43,046	44,337	1,291	3.0%
340908-542304	1,089,721	1,109,562	19,841	1.8%
Supplies and Materials	30,000	30,000	0	0.0%
340908-542305	30,000	30,000	0	0.0%

NON-SALARY DETAIL	FY19	FY20	CHANGE	%
-------------------	------	------	--------	---

NETWORK AND TELECOMMUNICATIONS

CONTRACTED SERVICES

Internet Connection Costs (MEC)	283,250	283,250	0	0.0%
Telecommunications (Broadview)	103,000	103,000	0	0.0%
Telecommunications (Verizon)	63,860	63,860	0	0.0%
Telecommunications (MCI, AT&T, METEL)	20,600	20,600	0	0.0%
Support Contracts and Subscriptions	61,800	61,800	0	0.0%
Fiber Optic WAN	25,750	25,750	0	0.0%
340908-544004	558,260	558,260	0	0.0%

SUPPLIES AND MATERIALS

Note: switch replacement project a one-time FY19 expense

Switch Upgrade District Wide	409,000	0	(409,000)	-100.0%
Wiring Supplies	103,000	106,090	3,090	3.0%
PC, Server, Network Hardware and Peripherals	121,540	125,186	3,646	3.0%
340908-544005	633,540	231,276	(402,264)	-63.5%

OTHER COSTS

Training for IT Department and Other Misc Costs	20,000	20,000	0	0.0%
City-Wide Fiber Optic Network Maintenance	28,000	28,000	0	0.0%
340908-544006	48,000	48,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****5000 SERIES: EMPLOYEE BENEFITS & INS****WORKERS' COMPENSATION**

Workers Compensation	325,000	325,000	0	0.0%
310908-552016	325,000	325,000	0	0.0%

WORKERS' COMPENSATION MEDICAL

Medical Expenses	200,000	200,000	0	0.0%
310908-552026	200,000	200,000	0	0.0%

NON-SALARY DETAIL**FY19****FY20****CHANGE****%****7000 SERIES: BUILDING IMPROVEMENTS****ENERGY MANAGEMENT SERVICES**

Ameresco EMS Installment	744,094	743,494	(600)	-0.1%
340908-573004	744,094	743,494	(600)	-0.1%

CAPITAL IMPROVEMENTS TO CITY-OWNED BUILDINGS

Per Schedule 19	100,000	100,000	0	0.0%
340908-573014	100,000	100,000	0	0.0%

NON-SALARY DETAIL

FY19

FY20

CHANGE

%

9000 SERIES: PROGRAMS WITH OTHER SCHOOLS**TUITIONS****NUMBER OF STUDENTS OUTPLACED****FY19**

Collaboratives We Are Not Members Of	50
Mass Schools - Special Educational	3
Mass Schools - Vocational	4
Nonpublic Schools	67
Collaboratives We Are Members Of	45
Total Tuitoned Out Students	169

TUITIONS TO MASS. SCHOOLS

Tuitions to Collaboratives We Are Not Members Of	4,032,600	4,516,512	483,912	12.0%
Tuitions to Mass Schools - Special Educational	112,200	125,664	13,464	12.0%
Tuitions to Mass Schools - Vocational	132,000	147,840	15,840	12.0%
390902-591006	4,276,800	4,790,016	513,216	12.0%

TUITIONS TO NONPUBLIC SCHOOLS

Tuition to Nonpublic Schools	6,820,000	7,638,400	818,400	12.0%
390902-593006	6,820,000	7,638,400	818,400	12.0%
Anticipated Circuit Breaker Credit	(2,500,000)	(3,300,000)	(800,000)	32.0%
Actual 390902-593006 Budget	4,320,000	4,338,400	18,400	0.4%

TUITIONS TO COLLABORATIVES

Tuition to Collaboratives We Are Members Of	2,851,200	3,193,344	342,144	12.0%
390902-594006	2,851,200	3,193,344	342,144	12.0%

TOTAL TUITIONS PRE- CIRCUIT BREAKER	13,948,000	15,621,760	1,673,760	12.0%
--	-------------------	-------------------	------------------	--------------